





Spotlight on Hospitals and Foundations

Alan Cooke, Segment Manager, Convio

Andrew Olsen, Annual Giving Officer, Gillette Children's Specialty Healthcare Vivek Venugopal, Philanthropy Associate, Northwestern Memorial Foundation

March 26, 2009







Key Messages

- Traditional fundraising model seeing flat to declining results. Recession heightened imperative to change.
- Internet now mainstream, online fundraising is growing strongly and quite significant to some.
- Online strategies should be part of a multichannel strategy:
 - Multi-channel donors give more frequently, and give more.
- The online channel is increasingly important in cultivating the major donors of the future.



Agenda

- Hospitals and Foundations and Online Marketing
- Online success strategies Gillette Children's Specialty Healthcare
 - Before and after Convio Go!
 - Building the house file, integrated online and offline
 - Best Practices Words of Wisdom
- Online success strategies Northwestern Memorial Foundation
 - Evangelizing ePhilanthropy, Why it's needed?
 - ▶ What to expect
 - Before and after Convio
 - ▶ Best practice Challenges and Words of Wisdom
- Quick Start with Convio







About Gillette

- Gillette Children's Specialty Healthcare provides specialized health care for people who have short-term and long-term disabilities that began during childhood. We help children, adults and their families improve their health, achieve greater well-being and enjoyment in life.
 - Major diagnoses treated at Gillette:
 - Cerebral palsy
 - Orthopaedic conditions
 - Spina bifida
 - Traumatic brain injury
 - Cleft lip/palate
 - Epilepsy



Pre-Convio Situation Analysis

Offline File Size: 70,000

• Online File Size: 1,080 (1%)

Speed to Market: 30 – 90 Days

Donor Communication: One-way Only

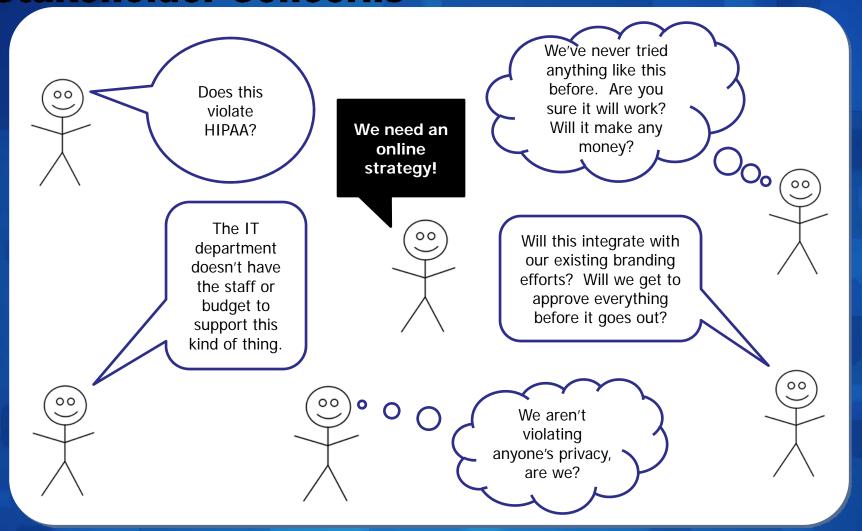
Patient / Site Visitor Comm Strategy: Not fully developed

 Online Strategy: Owned by Hospital Marketing/PR; Very little philanthropy

Homepage Presence: None (Not Even a Donate Button)



Stakeholder Concerns





Solution: Convio Go! Program

Low cost of entry

- Allows us to test and prove the "will it work" question with minimal financial exposure
- 90% Cost Recovery (on a three year contract) in 11 Months

Complete suite of essential online tools

- E-mail, Surveys, Donation Pages, Web Pages
- E-mail engine designed for <u>permission-based</u> marketing
- Tools built to our brand guidelines

Ongoing expert training for first year

- Taught us to fish
- Health care sector experience
- Convio Community

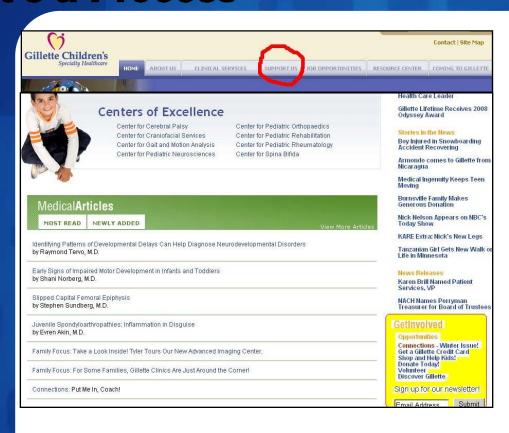
Doesn't require highly technical staff

- Easy to use tools
- On-call expert support

Cohort model



It's a Process



- •Making progress, but not yet optimal
- "Forcing" departments closer together
- •Engaging Convio in additional ways to support enterprise-wide improvements



Building Relationships



Dear Kevin,

Join IHOP to celebrate National Pancake Day tomorrow, Tuesday, February 24,

From 7 a.m. to 10 p.m., participating IHOP locations will give you one FREE short stack of their famous buttermilk pancakes. All they ask is that you consider making a donation to support Gillette through Children's Miracle Network.

You can help us make this event even greater by telling alll your friends and family about this opportunity too!

Participating IHOP locations are: Apple Valley, Bloomington, Brooklyn Center, Burnsville, Coon Rapids, Maplewood, Oakdale and Waite Park.

Remember, any donation you make while at IHOP will come directly to Gillette to help provide care for children who have

Tell A Friend



February 24 is IHOP National Pancake Day. Join us for a FREE short stack at participating IHOP



Don't farnet that you can also sino un for a Gillette credit

ildren's Specialty ardi

> e you use the card m the issuing bank. after that, Gillette will erything you spend - all to you, and no

you to join me in

November 2008

There's no annual fee, a low introductory rate,

and no additional cost to you.

Each time you make a purchase with this card, you'll help provide life-changing care for a child in

Sign up today and start changing lives immediately!

Thank you, Margaret E. Perryman

Gillette Children's

Dairy Queen Miracle Treat Day is fast approaching!

On Thursday, August 7, participating Dairy Queen locations in Minnesota and western Wisconsin will donate 100% of the proceeds from the sale of Blizzard treats to Gillette. In 2007, this

to help patients at



cipating Dairy Queen for yourself and your great time and enjoy a also be helping kids with

riends, family and couy Blizzards at Dairy

proceeds from the sale ste will go to benefit the Children's Miracle

pating Dairy Queen reatday.com.

g you do to help the

Tell A Friend



Buying for a large group?

You can pre-order large orders by calling your local Dairy

Apply online

Applying online is quick and easy and you'll be on your way to helping kids in need. Apply today

VISA

Gillette Children's

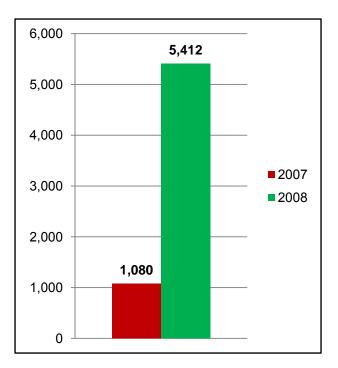
Tell A Friend



File Growth



400% Growth in Six Months





Advocacy Campaigns



Annual Report

Funds

Planned Giving

Donate Now!

Matching Gifts

In the coming days, the Minnesota House or Representatives and Senate will be holding across our state to hear from Minnesotans -Pawlenty's budget recommendations. Pleaattending one of these meetings and urg to a more fair and equitable solution to N budget crisis.

A listing of the meetings can be found Legislative Action Center.

It's important that we get a count of he people are planning to attend a meeting here if you're planning to attend.

Please, help us protect health care for Minnesotans!

Thank you,

Margaret Perryman

Legislative Action Center

Contact Foundation The Covernor's proposed cubs to data budgets would seriously damage or about private for a finite private and finish position and proposed cubs to the proposed cubs to the private for a finish position and proposed cubs to the cubs and proposed cubs finish cubs and proposed cubs finish cubs and proposed cubbs and proposed cubs and proposed cubbs and proposed cubs and proposed cubs and p

In the coming days, the Minnesota House of Representatives and Senate will be holding hearings across our state to hear from Minnesotans on Governor Pawlenty's budget recommendations. Please consider attending one of these meetings and making your voice heard on this critical subject.

The schedule of meetings follows.

Bloomington Tuesday, February 24th - 7:00 p.m. Bloomington City Hall 1800 W Old Shakopae Rd

Burnsville
Wednesday, February 25th - 7:30 p.m.
Fainview Ridges Hospital
201 E Nicoliet Blvd

Sign up to speak at this location

Coon Rapids
Thursday, February 26th - 7:00 p.m.
Coon Rapids City Hall
11155 Robinson Drive

Sign up to speak at this location

Forest Lake
Thursday, February 26 - 6:30 p.m.
Forest Lake City Hall
220 N. Lake St
Sign up to speak at this location

Minneapolis
Tuesday, February 24th - 6:00 p.m.
Minneapolis Park Board
2117 West River Road
Sign up to speak at this location

Plymouth Thursday, February 26th - 7:00 p.m If you're planning to attend or speak at one of the hearings in the coming week, please click here to let us know.

You can also download sample talking points , scripts and health care myths and realities.

Even if you can't attend a hearing next week, you can still make sure that your voice is heard. Contact your State Senator or House Member and ask them to protect health care for all Minescenes.



Tell the Governor not to take health care away from Minnesotans!

Tell A Friend

Please help us get this critical message out by sharing this page with your friends and family.

- Eight hour turn time
- Using only existing tools
 - •Key Message to State Legislature
 - Key Message to Governor
 - Viral list growth
 - More engaged constituents



Integrating Mail & Online



Restore Hope for Children in Urgent Need

Your donation will help provide leading-edge treatments for 20,000 children every year who have severe brain injuries, cerebral palsy, spina bifida and other serious disabilities.



*Enter A Gift Amount:

C \$1,000,00

C \$500.00

C \$250.00

Gillette Children's

200 University Avenue East

CONTRACTOR AND ADDRESS.

Jackie was looking forward to a fun day with her children.

She didn't know her world was about to topple in an instant.

Please sign and return the enclosed encouragement card by April 17.

die-cut window = 4.5" x 1.125" from left = .875 from bottom = .5



in from the time he woke up in the Every minute was filled with physical, therapies-made possible by the

Nathan was breathing on his own. After playing with his favorite toy trucks. Now ward to attending preschool in the fall.

has been holding Nathan's hand. We in such a short amount of time...his

ompel me to ask for your generous gift ou send today will help make sure that eds our help can get the care they need.

(over, please)

nt Paul, Minnesota 55101-9023 • 651-229-1726 • hero.gillettechildrens.org E FORM IN THE ENVELOPE PROVIDED, WE'LL DELIVER YOUR CARD TO A CHILD AT GILLETTE

of a child like Nathan.

Please make your check payable to:

PARO SPECIALTY HEALTHCARE

s.org



Today, a healthy Nathan and his nurse show off their twin tracheostomy bandages. (Only his is real.)

hank you.





Integrated Monthly Giving





For less than 50¢ a day, you can bring hope and life-changing medicare to thousands of children who have disabilities.

Guardian Angels are dedicated and compassionate friends who ag to give as little as \$12 a month to provide engoing support for kids whose families can't afford care.

Each quarter, we'll send you a special report detailing how your mo gifts are changing lives.

Please become a Guardian Angel TODAY!

www.gillettechildrens.org/guardianangels







Gillette Children's Specialty Healthcare

Become a Guardian Angel »

For less than \$0.50 a day, you can bring hope and life-changing medical care to a child in need.

Guardian Angels are dedicated and compassionate friends who agree to give as little as \$12 a month to provide ongoing support for kids whose families can't afford care.



Monthly Giving Information —





You can bring hope and life-changing medical care to a child in need today by becoming a Guardian Angel.

As a Guardian Angel, you'll become part of the most loyal group of Gillette supporters. Quardian Angels give to Gillette monthly, ensuring that no child is every turned away because of a family's inability to pay.

Your ongoing support will bring specialized medical care to children who otherwise might not have access to the world-class care available at Gillette.

Monthly Giving Program

- *Select a Monthly Gift Amount:
- O \$12.00
- C \$20.00
- C \$50.00
- C \$100.00
- C Enter an Amount

Help Gillette Children's Provide:

» Life-Saving Care » Family Support

\$50 Monthly »



FY08 Year End Campaign

November 26, 2008



- Integrated campaign
 - •\$20,000 from web
 - •\$11,000 online
 - •\$9,000 offline
 - Re-engaged several major donors
 - Six-figure potential
 - •40% lift in overall campaign revenue



Personal Fundraising

Personal Fundraising Pages

Has Gillette made a lasting difference in your child's life?

Sharing your story is the best way for Gillette to reach new friends and raise funds to provide care for the next child that comes through our doors.

In just a few minutes you can create and promote your very own personal Gillette fundraising page.

Honor or memorialize a loved one, or celebrate a milestone in your life by giving your friends and loved ones the chance to invest in Gillette's life-changing care.

Every contribution made through your Personal Fundraising Page will benefit children at Gillette through Children's Miracle Network



•Empower patient families, volunteers, employees and donors to rase \$ on your behalf

•Similar to CaringBridge, but promotes your cause instead of theirs

•Builds a community of online advocates



Personal Fundraising



Supporting Children & Teens with Disabilities

As many of you know, the children at Gillette Children's Specialty Healthcare hold a special place in my heart. Kids like Nick Nelson and Zawadi Rajabu. Thanks to other generous community members, these kids got a second chance at life. And with our support today, great things are possible for other children and teens with disabilities. We can give a child here in Minnesota — or halfway across the world — a second chance at life today.



That's why I'm excited to announce Compellent's first ever Charitable Matching Challenge to support Gillettel From **DATE** to **DATE**. I will match every contribution made by Compellent employees, vendors, friends and family members, up to ***SAMOUNT** to help kids at Gillette.

It's exciting to be the first company in the nation to utilize this fundraising tool in such an innovative way. Please join me in supporting Gillette and pioneering a new method of raising support that, with our help, will provide life-changing medical care for children like Nick and Zawadi for years to come.

John Signature

Progress: 2%

Raised: \$ 155 Goal: \$ 10000

Gillette Foundation Team

Help Us Support Gillette

Thanks for visiting Gillette Foundation Team's fundraising page! We're excited to be participating in the Compellent for Kids Challenge Campaign benefiting Gillette Children's Specialty Healthcare, and hope that you'll take a moment to make a contribution to support our efforts.

Every dollar you give will be matched by our generous founders, up to \$AMOUNT. That means your gift will go twice as far to help kids who have disabilities!

Whether you're a Gillette Foundation team member, a strategic partner, customer, friend or family member, we encourage you to make a contribution today.

Thanks for your support!



Click here to return home.



Compellent
employees,
click here to
give via payroll
deduction.



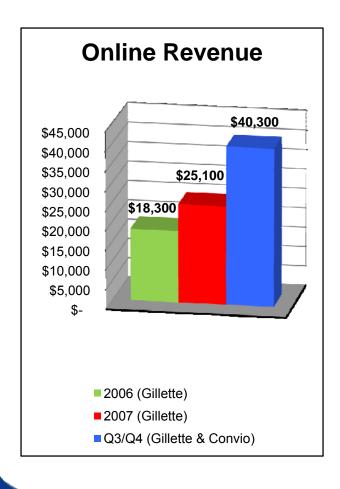
Fundraising Goal: \$5,000.00

Total Number of Gifts: 4 Total Value of Gifts: \$617.00

Make a Donation



11 Months Later...



- •61% <u>increase</u> in online-related revenue
- Donors for whom we have an e-mail address:
 - Give 8.6% more gifts
 - Give a 116.3% higher average gift
- Early success allowed us to increase our Convio relationship in year two:
 - Connector
 - Calendar
 - Strategy Engagement



A Proven Prescription For Online Fundraising

March 26, 2009

By
Vivek Venugopal
Philanthropy Associate

Northwestern Memorial® Hospital

Agenda

- Background
- Startup Setting Up Convio
- Status Current Status
- Step Up Offline/Online Integration
- Side Effects Challenges

Northwestern Memorial Hospital Chicago, Illinois







Prentice Women's Hospital

- 873-bed Academic Medical Center
- Strong Tradition of Community Service
- Major Employer in City of Chicago
- One of Five Healthcare Institutions in the U.S. with an Aa+ Bond Rating
- 46,182 Inpatient Admissions
- 11,498 Deliveries -- Largest Birthing Center in Illinois
- 79,560 Emergency Department Visits
- 521,264 Outpatient Registrations
- 7,144 Employees
- 1,571 Physicians on the Medical Staff
- 99.000 Hours of Volunteer Service

Northwestern Memorial Foundation Background

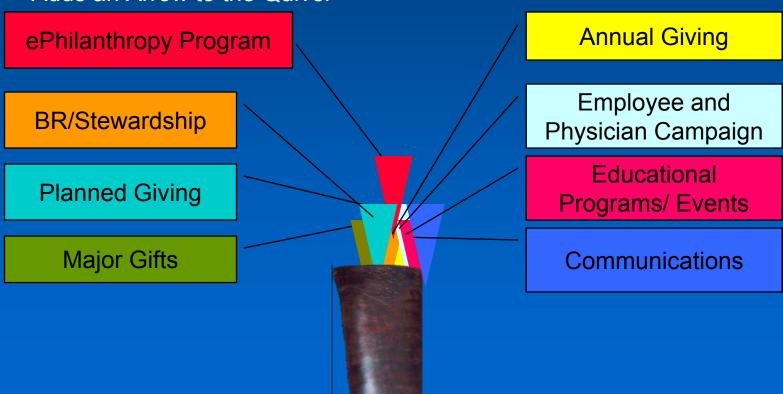
- Primary Philanthropic Arm of Northwestern Memorial Hospital
- Based in Chicago, IL
- 38 Employees
- Experienced Leadership

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- Side-effects Challenges

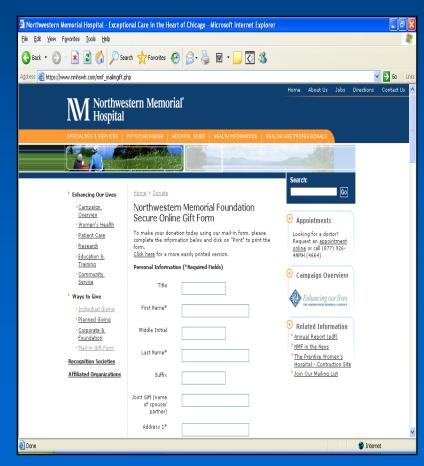
Startup The Need for ePhilanthropy

- Why ePhilanthropy?
 - Relationship Building; New Donors; New Demographics; Meeting Donor Expectation
 - Adds an Arrow to the Quiver



Startup The Need for ePhilanthropy

- Upgrade ePhilanthropy on the NMF Website
 - Basic Organizational Information
 - Recognition Societies
 - Toll Free Number
 - Printable Form
- Donor Engagement
 - Indiana University Survey
 - 57% No longer felt personally connected
 - —42% Too frequent solicitations



Startup The Process

- Formed the NMFOnline committee
- Selected Convious
 - Philosophy
 - ePhilanthropy is More Than Giving Donations Online
 - Technology
 - State of the Art Technology
 - Relationship with Database Consultant
 - Overall Experience
 - Proposal, Presentation, Product
- Convinced a Skeptic

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Status

Current State of Program

- Program Up and Running
- Connector
- Statistics
 - Total Number of Transactions: 1,133
 - Total Number of Credit Card Donations: 746
 - Total Amount Raised: \$296,507



- Most Importantly
 - ePhilanthropy Embraced as Part of NMF Culture
- Convio Tools
 - Donation Pages; Email Outreach; Surveys; Event Registration

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Step-up Offline-Online Integration

Donation Page

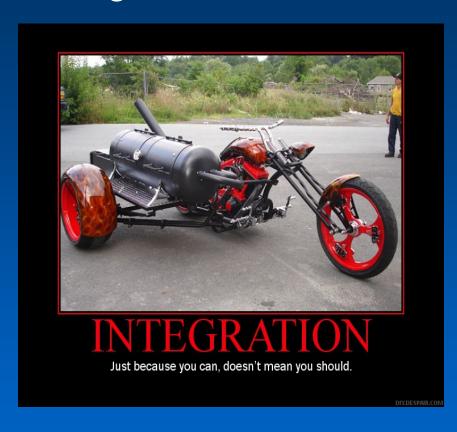
- General
- Customized
 - Tribute Pages
 - Appeal Pages
 - Renewal Pages

Email outreach

- Newsletters
- Follow up to appeal letters
 - Acquisition
 - Renewal

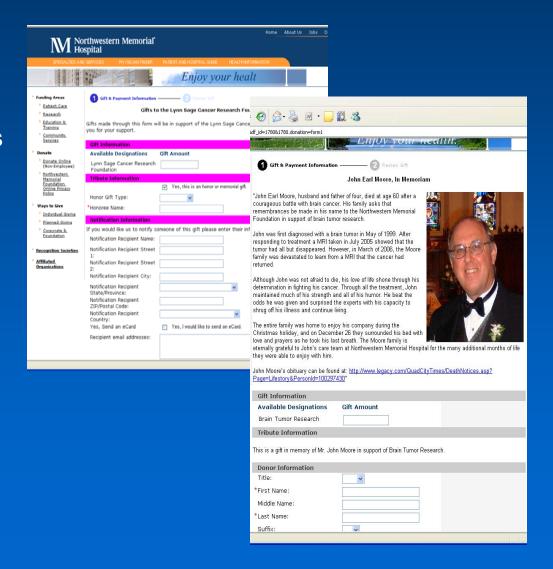
Survey

- Feedback
- Online Forms for Fundraising



Step-up Donation Forms

- General
 - Hospital website
 - Affiliated organizations
- Customized
 - Tribute
 - Appeal
 - Renewal



Step-up Email Outreach

- Newsletter
 - Covers multiple "arrows"
 - Major Gifts
 - Planned Giving
 - Communications
 - Connects donors to the hospital
 - Challenges
 - Coordinate with marketing and communications
- Appeal Follow-up
 - Acquisition
 - Renewal

inter*Actions*

 $\underline{ \ \ } \ \, \textbf{The Northwestern Memorial Foundation eNewsletter}$

http://foundation.nmh.org

Quick News

Meet the Yelda Family



The Yelda family has made a generous planned gift of \$1 million to benefit the Musculoskeletal Program at Northwestern Memorial. As Northwestern continues to distinguish itself as a great academic medical center, the Musculoskeletal Program has

been identified as one of the clinical areas of high priority. Read more.

· "Lifestyle" section on prentice.org

Each month the Lifestyle section on prentice.nmh.org features an article related to women's health and the National Health Observance calendar.

women's health and the National Health Observance calendar. This month's featured article focuses on Breast Cancer for Breast Cancer Awareness Month.

 <u>Bluhm Cardiovascular Institute - Superior Clinical</u> <u>Outcomes 2007</u>



To view the Bluhm Cardiovascular Institute of Northwestern Memorial Hospital's clinical outcomes, please visit heart.nmh.org/cvoutcomes.

Upcoming Events

- Mini-Med School Series
- Patient Power Webcasts
 Next Webcast:
 Tuesday, October 28, 2008
 7:00 p.m. (CDT)
 Evaluation and Treatment of
 Papillary Thyroid Cancer
 Featured Physician:
 Dina Elaraj, MD

Gift Planning

 Did you know that a Charitable Gift Annuity can allow you to make a gift to your favorite charity and receive fixed income for life? To learn more, please contact Julie Captain Fredrickson, Planned Giving director, at 312.926.2490 or icantain@mmh.org.

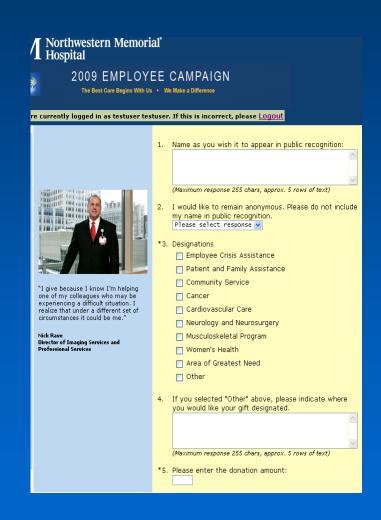


Support Northwestern Memorial Hospital by making a <u>donation</u> or a <u>tribute qift</u> in honor or in memory of a loved one. All gifts make a difference, and we are grateful for your support.

This e-newsletter is a product of Northwestern Memorial Foundation. You are currently subscribed to

Step-up Surveys

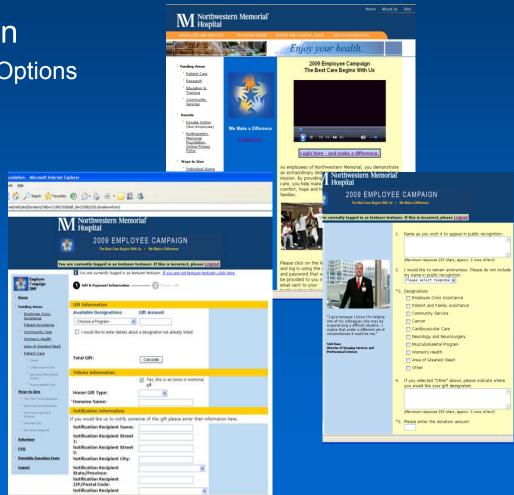
- Donation Forms
- Event follow-up
- Free Event Registration
- Additional Information



Step-up

Employee Campaign – using the tool kit

- Employee Campaign
 - 5 Different Response Options
 - Onetime Payroll
 - Recurring Payroll
 - Volunteer Only
 - Credit Card
 - No Donation
 - Video
 - Photo Album
 - Email Stewardship



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Side-Effects

Challenges in a Healthcare Environment

- Startup
 - Aligning Departments
 - Developing Organizational Relationships
- Newsletter
 - Marketing/Communications
- Personal Fundraising
- Integration
 - Hospital-Wide Initiatives



Representative Clients







A LIFE OF SCIENCE













































Get Started Today – Convio Go!

Convio online fundraising software



A proven action plan



A team of your peers and Convio coaches to guide you



Tangible results today and the knowledge to build on and expand your online programs



Get Started Today – TeamRaiser

5 Key Success Factors

- Better Participant Recruiting
- 2. Better Participant Retention
- 3. Better Participant to Fundraiser Conversion
- Better Fundraiser Effectiveness
- 5. Better Constituent Relationship Building

"Convio has enabled us to significantly increase the amount of revenue we generate via the Internet. We are excited to continue to leverage Convio's functionality in creative ways that help the Foundation raise more money to fund cancer research and care."

Greg Douglas, Senior Director, Marketing and e-Philanthropy

BC Cancer Foundation

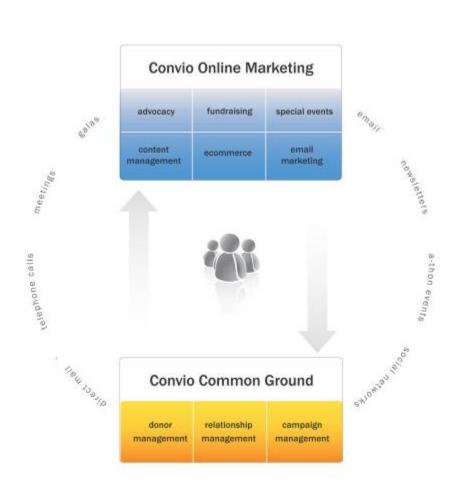
TeamRaiser Gets Results

- Powering higher participant recruiting rates (Convio client average annual growth rate of participants is 51%)
- ► Growing event revenue by increasing both the number of participants fundraising and their fundraising effectiveness (Convio client average annual growth rate of funds raised is 54%)
- ► TeamRaiser powers 5 of the top 10 events, and 60% of the money raised by the top 10 events in the Run Walk Ride Fundraising Council Top Thirty.
- When looking at the entire top 30 events, TeamRaiser powers more events than any other vendor and over half of the money raised. Convio clients raised over \$1B in 2008, \$110M more than in 2007. The rest of the competition only raised \$27M more in 2008 than in 2007.



Get Started Today – Common Ground

- Convio Common Ground
 - CRM for nonprofits
 - Replaces your donor database and consolidates all lists
- Convio Online Marketing
 - Products are independent, but deeply integrated
- Integration features
 - Synchronizes constituents, transactions, and campaign data
 - Common Ground constituent segments available in eCRM
- Results
 - Staff focus less on integration and more on creating effective campaigns;
 - 360° constituent tracking





For Additional Information

Learn about our solutions for hospitals and foundations:

http://www.convio.com/solutions/sectors/convio-for-hospitals-and-foundations.html

- You'll find case studies, on-demand webinars, and other resources
- Questions? <u>www.convio.com/contactus</u>

