

Practical Internet Strategies for Disaster Response

Vinay Bhagat, Founder & Chief Strategy Officer, Convio Alan Graham, President, Mobile Loaves & Fishes Kimberly Reckner-Gromada, Manager of Online Fundraising, American Red Cross

June 10, 2008







Our Speakers



Kimberly Reckner-Gromada Manager of Online Fundraising American Red Cross



Alan Graham
President
Mobile Loaves & Fishes



What We Will Cover Today

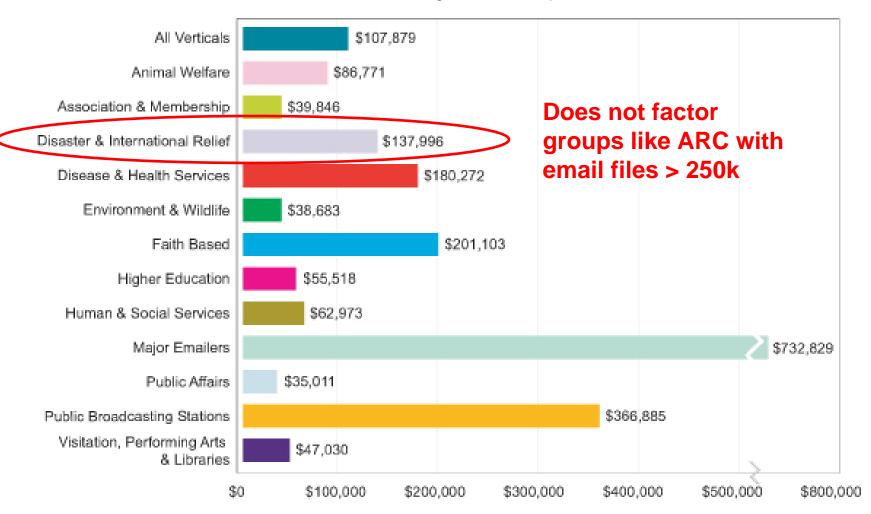
- Online fundraising context for relief groups
- Internet marketing best practices via case studies from one very large nonprofit and one small one
- How Convio can help your organization



Relief Benchmarks: Online Fundraising

Online Revenue (Fundraising) by Vertical

Median Total Revenue for July 2006 - June 2007, n = 327

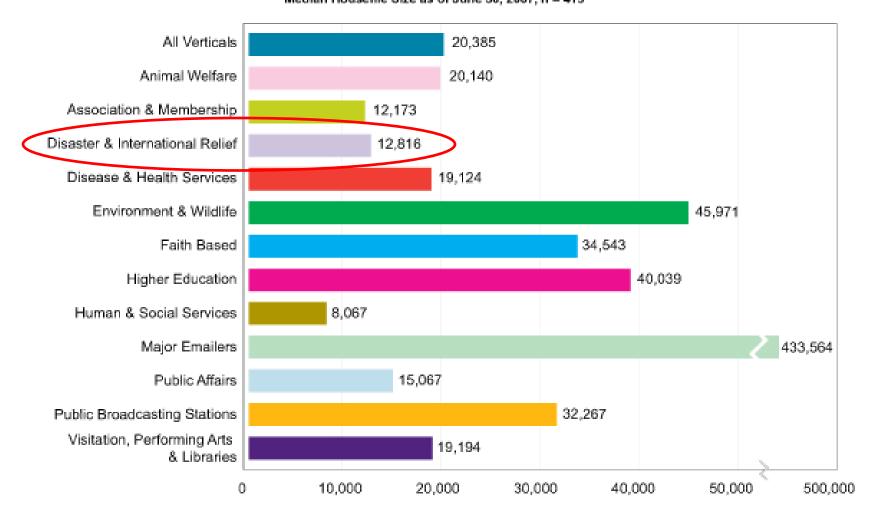


Source: 2008 Convio Online Marketing Nonprofit Benchmark Index™ Study



Relief Benchmarks: Email File

Total Email File Size by Vertical Median Housefile Size as of June 30, 2007, n = 419





Key Online Success Strategies Discussed

- Emergency response email campaigns
- Inspiring donors to give
- Optimizing the giving experience
- Monthly giving
- Web 2.0 and constituent empowerment
- Integrated multi-channel marketing
- Using e-commerce (merchandising)



Case Study: Mobile Loaves & Fishes

- Provide food, clothing and dignity to our brothers and sisters in need
 - ▶ 15 Trucks
 - ▶ 5 Cities, 4 States
 - ► 11,000 Volunteers
 - ► Serve ~ 400,000 meals/yr
 - Over 1 million meals served in 10 years

Programs

- ▶ Truck Operations
- ▶ Habitat on Wheels
 - Park Place Village
- ▶ Disaster Relief
- ▶ MLF Shares





Challenges Pre-Convio

- Ineffective Constituent Relationship Management
- Online fundraising ineffective
- No ability to grow house file
- No ability to do events (i.e. TeamRaiser)
- Could not track effectiveness of online fundraising



Focus on Disaster Relief

History

MLF Board Strategic Initiative

6/05 Neal Nolan, NO native volunteers for 6 mos. to organize MLF Disaster Relief program

7/05 MLF contracts with Convio

8/05 MLF
Communications
Coordinator Attends
Convio Training



8/29/05 HURRICANE KATRINA STRIKES



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Katrina Response Email Appeals/ Updates

- 8/29/05 first email campaign goes out late afternoon
- Campaign goal: \$25,000
- Hours after e-mail goes out MLF is receiving donations averaging \$100 non-stop
- Series of 14 e-mails sent
 - Requests for aid
 - ► Reports from the field with ask
 - Requests for volunteers to go on trip & coordinate efforts
 - ► TOTAL RAISED ~\$350,000



WE URGENTLY NEED YOUR HELP! Hurricane Katrina has slammed into New Orleans and the Gulf Coast and has devastated some of the poorest of our brothers and sister in need. Mobile Loaves & Fishes is mobilizing its resources and volunteers to help aid in the recovery from this devastation. We are coordinating with disaster relief agencies and local government entities to aid this devastated area. PLEASE CLICK HERE TO FORWARD THIS MESSAGE TO YOUR FRIENDS RIGHT AWAY.

This is how you can help:

Prayer -- Please pray for those MLF Volunteers going to serve our brothers and sisters in need and for those ravaged by this terrible hurricane.

Money -- Mobile Loaves & Fishes needs to raise \$25,000. We will be traveling to Louisiana with several of our trucks plus cargo trailers and a travel trailer. We will be equipped with food to help feed our brothers and sisters who have lost their homes and those working to bring stability back to this region. We will need money to purchase gas, food, and other essentials for the trip. Click here to help us provide food, water, and other essentials

We plan to provide a place of rest for our brothers & sisters inside an air conditioned travel trailer, a place of prayer, a place of comfort, a place to get a cup of coffee or just a place to recline from a hard days work, perhaps even a place to sleep. When we return home we will integrate this trailer into our Habitat on Wheels program that provides travel trailers to our homeless brothers and sisters on the streets of Austin. Click here if you can help us purchase this trailer.

Volunteers -- If you are willing and able we would love to take a small army with us:

- about 20 people
- departing Wednesday, August 31
- returning Saturday, Sept. 3

We will need people able to prepare and serve food, who are physically capable of working with chainsaws and related tools to clear debris, who can comfort and supply simple first aid, etc. Email info@mobileloavesandfishes.org if you would like to volunteer. We are also in need of trucks with towing hitches to help us with our supplies.

Equipment — Can you loan us your pancake air compressor, generator, chainsaw, tree trimming equipment, or other helpful equipment? We need you to deliver your equipment to 903 S. Capital of Texas Highway, Austin (the St. John Neumann. commissary site). If so, email info@mobileloavesandfishes.org.

These efforts on our part will not diminish our efforts here at home. The volunteer core teams of each of our Primary Communities where trucks are located are prepared to deliver meals nightly using private vehicles. No runs should be cancelled due to our efforts to respond to this disaster.

The founders of Mobile Loaves & Fishes have always anticipated that the assets and resources of this organization would someday help our neighbors who were overcome by a natural disaster—this day has come. Thank you for your understanding, patience and generosity in helping our brothers and sisters in need in our neighboring state.



Disaster Activities

Initial food/water delivery

Laundromat & Cleaning supplies delivery

Cleanup mission trip

Rebuilding mission





Key Strategies Deployed

- Content managed website
- Multiplication Campaign Sustainer donations ranging from \$10 to \$30 per month
- Integration of Web 2.0 Social networking, streaming video
- Integration of Convio to Salesforce.com



Why Convio – Results!

- Powerful fund development strategy
- Raised lots of \$\$\$\$ in a variety of campaigns
 - ► ~\$400,000 raised by 1,369 donors
 - >200 Sustainer donors; >\$100,000/yr
- Affected public opinion
- Powerful web presence
 - ▶ We mentor a lot of nonprofits
- Sustainability smoothing out income and stabilizing cash flow

Future Efforts

Initial e-blasts



- Live video & field reports
- Teamraiser "tell-a-friend" push



Tributes – empowering people to serve



Blog



 Social page links (FaceBook, MySpace, YouTube, Twitter)



Case Study: American Red Cross

Approach and challenges before Convio

- Internal IT team developed and managed online fundraising capabilities
- Impossible to keep pace with advances in technology innovation – feature requests from fundraising team
- Usability challenges (e.g. ease by which administrators could send emails)
- Challenges with outages/ system reliability



Vision: Donor-Centered Fundraising

HOW: Strategic Fundraising Approach

- Apply eCRM within direct response fundraising strategy
- Provide targeted, relevant, and engaging interactions with constituents
- eCRM: online constituent relationship management. It is a methodology to attract, motivate and retain the constituents who support your organization. Four stages include Outreach, Motivation, Action and Loyalty

Online Fundraising Milestones – Last 3 Years

Aug 2005 – Convio donation site launch and 340 Corporate Sites

Sept 2005 – Record \$90M raised online in one day for Katrina

Fall 2005 – Spanish Site and Sustaining online giving launched

Dec 2005 – Ended year with \$500M+ total online

Apr 2006 – Chapter Online Giving Pilot Launch (COGP)

Fall 2006 – Oklahoma Heroes Teamraiser Plan

Fall 2007 – Partnered web initiatives:

BRNY offline / online integrated campaign
Grtr Columbus and Alexandria web events support

Current 2008 – Strategic Integrated Fundraising Plan



Successes

FY07 \$13,231,391 FY08 YTD \$15,602,894

- Grown email file to over 2 million constituents
- Grown COGP house file to 200K constituents
- Sent > 125 million emails through Convio
- Finalized COGP Pilot program
- Launched the Oklahoma Heroes Campaign and raised over \$350K
- Started BRNY offline/ online integrated campaign
- Completed first chapter events processing with Greater Columbus and Alexandria
- Spanish/English website and donation site hosting



Optimizing Donor Experience

- ✓ User-friendly donation process
- ✓ Proper Acknowledgement and Recognition
- ✓ Simple, pleasing look and feel
- ✓ Customize donation pages for campaigns
- ✓ Prominent signup on homepage
- ✓ Recurring (sustainer) giving option
- ✓ Honor/memorial gift options/process
- ✓ Major gift triggers
- ✓ Polling, Surveys, Interactive
- ✓ Capture contact interests and preferences
- ✓ Send targeted, action-based messaging



OMU ENEWS





- OVER \$100K Raised in August 2007 OMU w/ Disaster Alert

- OVER \$1 MILLION RAISED ONLINE IN AUGUST





n't have. to pause, re only nau one to act. When his father, Matthew, yelled for him to assist his grandfather Dave Habif, 75, Rocky acted immediately to save his life.





Appeals





Dear Friend of the Red Cross.

Disaster can strike anytime, anywhere and with little or no warning—just ask Steven Chin.

A firefighter knocked on Steven's door at 12:30 on a Sunday morning, warning him that the river near his house was rising, and his family needed to prepare to evacuate their home.

At 130 am the firefighter returned to notify him that he had less than an hour before the river reached his home. After seven years in their house, Steven and his family had to pack up and leave. The house was almost under six feet of water, and their entire neighborhood was flooded. The realization that they were stranded and homeless began to sink in, along with feelings of fear and anxiety.

Steve, his wife Yetta, sons Michael and Nikolas, and daughter Danielle made it safely to higher ground and to a nearby American Red Cross shelter. Opened in a local fire station, the shelter provided the Chin family and other local residents with a safe place to sleep, a warm meal, blankets, water, clothing, comfort and care.

Even while Red Cross responds to headline tragedies such as tornadoes and floods, we are also helping families prepare for the next emergency through community disaster education, teaching lifesaving skills such as first aid and CPR, providing support for military members and their families, and stocking nearly half of the nation's blood supply.

Your financial gift right now can help secure these lifesaving services and resources needed for the next emergency, the next family, and the next community.

The nation takes comfort in knowing the Red Cross will be there to provide services to our military and their families, relief from disaster, and prepare people with the skills and confidence to save lives in an emergency.

DO YOU KNOW ...

Your area's flood risk? If you are uncertain, call your local Red Cross chapter, emergency management office, or planning and zoning department.

The critical human services Red Cross provides are crucial and cannot be taken for granted—and your support is our lifeline.

We may not know when the next crisis will arise, but thanks to friends like you, Red Cross will be ready across the street and across the country.

Yours truly,

Kathleen Loehr Senior Vice President American Red Cross

P.S. Help us continue to prepare for and respond to the emergencies that are happening to families like the Chins today —and every day— by making a socure donation now. Thank you.





AUGUST 200

Dear Friend of the Red Cross,

The Minnesota bridge collapse is a sad and stark reminder to us that disaster WILL strike without warning.

In a matter of **four seconds**, **everything changed** for the surviving families of the Mineapolis bridge collapse, the sons and daughters of the deceased, the friends whose loved ones wouldn't be coming home again.

We wouldn't be the Red Cross if we weren't prepared for the unexpected. And it's people like you who help us be prepared. Your support makes this kind of response possible.

Our staff and volunteers rushed to the scene to set up shelter and serve food to the affected families and rescue workers. Our mental health counselors worked around the clock comforting the grieving families –especially those who waited days for word back from recovery officials. And some still wait. Our hearts go out to everyone affected by this tracedw...

I want you to feel that, as with every American, you can rely on us during the darkest hours of disasters and emergencies. But realistically our Red Cross response hinges on having the resources, talent and ability to do so—whether responding to disasters or helping people—prevent, prepare for and respond to other emergencies.

We can't afford NOT to be prepared, especially as we reach the height of hurricane season. But our financial reserves are dangerously low, and your support now is vital. Responding to thousands of disasters this past year has put a serious strain on our funds.

Your gift of \$25, \$50 or \$100 today— as much or as little as you can afford – can make a meaningful difference for people like the families and rescuers in Minneapolis.

Please join me in supporting a mission that nearly every American may rely on at some point in their lives. I know I can count on you. My sincerest thanks goes out to you.

Warm regards.

Kathleen Loehr Senior Vice President American Red Cross

P.S. Fortunately, no killer hurricane is making landfall tonight. But no one can dispute that a Katrina-size storm may be on the horizon before this season ends. <u>Please help</u> us be ready this hurricane season, and for the many needs we meet every day.



Disaster Egrams





NOR'EASTER STRIKES COAST---Headline Here

Dear Friend of the Red Cross,

Right now, the Red Cross is taking action in the community of this tropical storm in providing relief for the recent tornadoes that struck a 200 mile radius and affected hundreds of homes and thousands of people. This has been termed a national diaster, and local and national Red Cross Relief Services are on the scene providing food, shelter, medical assitance and general shoulders to lean on.

Your support is greatly needed in our effort. This is the quickest way to put your compassion to action and help us make a difference for the families of Texas.

Consider making an online donation to your Red Cross to aid us in helping others. Your support is valued and necessary. Click here to make your secure online donation.

Thank you

American Red Cross

Help Red Cross with Nor'easter recovery and response by making a secure online donation.

DONATE NOW

TELL A FRIEND

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Consider making an online donation to your Red Cross to aid us in

Help Red Cross with disaster relief and recovery for those affected by the Kansas Tornadoes by making a secure online donation.

DONATE NOW

TELL A FRIEND



Stewardship Reports

ONE-YEAR AND TWO-YEAR KATRINA STEWARDSHIP REPORT EMAILS LAUNCHED TO KATRINA DONOR GROUP



A YEAR OF HEALING

The American Red Cross Response to Hurricanes Katrina, Rita and Wilma.

The past year is a testament to the people of the United States and the world. They worked shoulder-to-shoulder, implemented plans under immense pressure, and managed critical resources. Their experiences were forged by fortitude, and often, washed by tears.

The American Red Cross One-Year Hurricane Report is a tribute to the hope, dedication and relief that survivors of the 2005 Hurricane Season received in the days, months and year after the largest natural disaster ever to hit the Gulf Coast devastated the region and the country.

We hope you will take a moment to read over the report and feel a sense of honor for the help and the hope your time and money contributed to the lives if those affected by these hurricanes.



CLICK TO VIEW THIS SPECIAL REPORT

FOR THE GENEROUS SUPPORT AND HOPE YOU GAVE TO MILLIONS, THANK YOU.



THE FACE OF RECOVERY

The American Red Cross Response to Hurricanes Katrina, Rita and Wilma



Darleen Sipp and her daughter, Alexis, smile and stand in front of their home, which is being rebuilt.

Dear Katy,

Two years ago, three hurricanes changed millions of lives. Every day since, the Red Cross has mobilized partnerships and manpower and relied on experience to provide survivors with the tools they need to chart their path to recovery. Through the Hurricane Recovery Program (HRP), survivors are getting the help they need on a daily basis.

"It is the goodness that is in people who come to help people they never knew and will never see again... the story of what we can do when we look out for each other."

Russ Paulsen, Executive Director of HRP

CLICK HERE TO VIEW THIS SPECIAL REPORT

We are so grateful for your trust and your support. Take a few minutes to browse "The Face of Recovery". Read stories of survivors' trials and triumphs, and learn about the community of action that's improving lives of which you are a vital part. Thank you again for your powerful Red Cross support!

Warm Regards,

Kach

Kathleen Loehr, Senior Vice President American Red Cross



Communications and Marketing

MARLEE MATLIN EMAIL SERIES FOR CELEBRITY OUTREACH

American

Red Cross



Get Prepared

Dear Friend

Do you know what to do when the fire alarm goes off in your workplace? Where would you go if you had to evacuate your home tomorrow - and how would you get there? Do your friends and coworkers know how to help you in case of emergency? Do you know how to help

Marie Atar

The American Red Cross will always be there to help us when we need it. The Red C also empowers us to help prevent emergencies and prepare ourselves before disaste strikes. Everyone should learn how to take care of themselves and their families in c of emergency. And as a person who is deaf. I feel an even greater responsibility to p for the unexpected because I need to plan how to communicate in case the services are not available. We must take it upon ourselves to make sure we're as safe and re as we can be - not only for our own wellbeing, but for the wellbeing of those around u

The Red Cross offers extensive resources on you can get prepared for a disaster or emergency. You can get guidance on how to make a family emergency plan and buil emergency supplies kit, and learn simple, everyday safety tips like fire prevention ar aid. The Red Cross also teaches courses in lifesaving skills, including CPR, AED us swimming lessons and even pet first aid. You never know when you might need thes skills to save a life - or when you need someone else to help save yours.





Give the Gift of Life

Dear Friend.

Every two seconds someone in America needs blood. You have the power to help ensure they get it.

People who donate blood through the American Red Cross provide nearly half of the nation's blood supply. New donations are needed every day to meet the needs of people who have suffered accidents or who have cancer, blood disorders or other diseases.

With every donation your blood can make a lifesaving difference for up to three people. You can also volunteer to give blood for use in research, providing a necessary resource for important medical advances.

Giving blood is easy and only takes about an hour. So be a hero to someone in immediate need...a friend, a neighbor, a stranger...or contribute to research that could benefit us all.

Become a frequent American Red Cross blood donor. Visit www.givelife.org or call 1-800-GIVE LIFE (1-800-448-3543).

For Spanish visit www.cruzrojaamericana.org or call 1-866-POR VIDA (1-866-767-8432).

Dear Friend.

Do you know what to do when the fire alarm goes off in your workplace? Where would you go if you had to evacuate your home tomorrow and how would you get there? Do your friends and coworkers know how to help you in case of emergency? Do you know how to help them?

Help Your Community

The American Red Cross will always be there to help us when we need it. The Red Cross also empowers us to help prevent emergencies and prepare ourselves before disaster strikes. Everyone should learn how to take care of themselves and their families in case of emergency And as a person who is deaf, I feel an even greater responsibility to plan for the unexpected because I need to plan how to communicate in case the services I use are not available. We must take it upon ourselves to make sure we're as safe and ready as we can be - not only for our own wellbeing, but for the wellbeing of those around us, too.

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Visit www.redcross.org (or www.cruzroja.org for Spanish) or contact your local chapter to lea

Marie Atar



Multi-Channel Direct Response

- Combine disparate direct marketing platforms and programs into one cohesive, strategy driven, revenue producing, cost-effective program
- Utilize all channels mail, phone, web and email
- Utilize all segments web leads, other warm prospects, regular donors, middle and major donors, Hispanic donors, monthly donors
- Deliver stable and predictable revenue
- Driving priority is to engage, satisfy and maintain long-lasting donor relationships



Donors Who Give Through Mail & Online

	Renewal
	Default Renewal Donor Conversion Series
Online Channel Origin	 Test addition of mail Newsletters Test swap of online appeal for mail appeal Test mail cultivation touch points
Mail Channel Origin	 Test addition of OMU Test addition of updates and/or stewardship Test swap of mail appeal for online appeal
Phone Channel	Test thank you callTest phone ask



Methodical Approach for Integration

- ✓ Constituent data mining identify multi-channel constituents, examine gift histories; create segments and test through direct response series.
- ✓ Test "alternate" channel -- online donors with mail; and mail with online.
- ✓ Integrate mail campaigns with online giving choice coded URL, website landing page, homepage graphic
- ✓ Companion emails to announce, remind and supplement mail campaign
- ✓ Donor research survey on online and mail preferences, attitudes, perceptions, ongoing trending
- Create multi media fundraising campaign, integrated branding / message with email, web, media, and mail
- ✓ New donor 2nd gift conversion online and mail sequence series testing for new donor conversion
- ✓ Test telemarketing/email sustainer conversion series on new online disaster donors



Direct Mail / Online Integration





DIRECT MAIL STATE DRIVE

- First offline to online test
- Customized URLs by state inserted into the direct mail letters to test conversion of mail donors to online

Fundraising in a Box

In less than two weeks, there were over 500 chapter and national registrations to the resource portal



Register with Fundraising in a Box to get the most out of this exciting resource.

By registering, you will have access to downloadable files, including customizable donor-ready materials. You'll also be able to join discussion groups, participate in live chat events and more with added features being added in coming weeks.

LOGIN | REGISTER

Access to this resource is limited to American Red Cross fundraisers, including paid staff and volunteer board members. If you're not sure if you qualify or have any trouble with the registration process, please call 202-303-5807 or email StewardshipNHQ@usa.redcross.org.

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more. As new materials are

This project is a partnership

between fundraising-sawy

development staff and the

Strategic Fundraising Initiative.

you'll be able to put into action

come back to reference at some

future date. We're still working,

Together, we've gathered a strong set of materials some

right away and some you'll

chapters, Service Area

added to Fundraising in a Box.

they will be posted here, as well.

Read Full Article

methods they have compiled in

Fundraising in a Box really are

proven things. When put in the

right hands, they will boost chapter fundraising to the next

Who are those right hands?

Certainly paid fundraising staff

challenge you to find ways to involve your chapter chairs and

boards. It will be a process, but

this valuable resource can take

the fear out of fundraising, open

and chapter executives. But I also

Stewardship

SAMPLE STEWARDSHIP REPORT BANNERS FEATURED IN OMU ENEWS





SPECIAL REPORT: A YEAR OF HEALING

Red Cross Response to Hurricanes Katrina, Rita and Wilma. Click here to view a recently released special report.

HURRICANE RECOVERY ENEWSLETTER





Special Features: E-Commerce

"The OMU hit 6/7/07. Up to that day we were averaging 50 orders. On 6/7/07, we processed **221 orders**, 6/8/07=274, 6/9/07=116, 7/10/07=50, 7/11/07=86 and 7/12/07=72.

The overall month, we processed over 700 orders. Averaging \$4000 a day, when the OMU hit, we went to averaging over \$10,000 a day."

NICOLE WARDEN
Product Management and Business Planning
Preparedness and Health and Safety Services

EBAY REQUESTED A PRINT VERSION OF THIS EMAIL TO BE FEATURED IN THEIR GIVING WORKS PROGRAM TOOLKIT





How Convio Can Help You

- Deep experience in sector
 - ► Largest to very small orgs
- Comprehensive, cohesive platform designed to help you grow
 - Flexible online fundraising
 - Robust email marketing
 - Constituent empowerment and Web 2.0
 - Web content management
 - Donor database integration
- Comprehensive success services inhouse and via 170 strategic partners
 - Strategy and campaign execution
 - Benchmarking and analytics
 - ► Information architecture, user experience
 - Virtual administration
 - Convio Go!























For Additional Information

- Learn about our solutions for disaster response: www.convio.com/relief
 - You'll find case studies, on-demand webinars, and other resources
- Questions? <u>www.convio.com/contactus</u>

